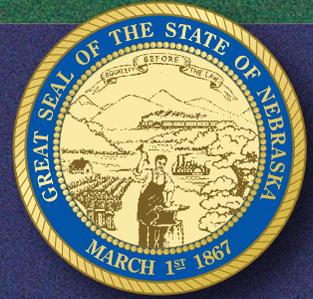


# NEBRASKA MILITARY DEPARTMENT

## NEBRASKA NATIONAL GUARD & NEBRASKA EMERGENCY MANAGEMENT AGENCY

# ANNUAL REPORT



2014

# THE ADJUTANT GENERAL INTRODUCTION

My fellow Nebraskans,

It is with deep pride that I present to you the Annual Report of the Nebraska for 2014, which was developed in conjunction with the department's newly published Strategic Plan.

2014 was indeed a year of challenges for the members of the Nebraska Military Department, which is comprised of the Nebraska Army National Guard, the Nebraska Air National Guard and the Nebraska Emergency Management Agency. These challenges took many forms, from the sudden tornadoes that caused considerable damage in Beaver Crossing and Pilger, Nebraska, to continued deployments in support of such national commitments as Operation Enduring Freedom.

The Nebraska National Guard and Nebraska Military Department were ready for these challenges due in no small part to the extraordinary investments that have been made in the organization over the past decade.

Today's Nebraska National Guard and Nebraska Military Department are the most accessible and capable force in its history. Since the terrorist attacks on Sept. 11, 2001, more than 10,000 Nebraska National Guard Soldiers and Airmen have been activated to support missions both overseas and here in the United States. This is an amazing fact considering that the vast majority of our state's nearly 4,600 Soldiers and Airmen are "traditional" National Guardsmen, typically training 39 days a year, yet are able to sustain high levels of readiness comparable to the active components. This, in turn, enables our nation's combatant commanders to call upon our forces for global missions at any time.

Today, our Nebraska Army National Guard Soldiers operate out of 27 Army National readiness centers located in 23 Nebraska communities, while our Nebraska Air National Guard Airmen serve on two bases: the Lincoln National Guard Air Base and Offutt Air Force Base. Many of these facilities are newly constructed, to include our new Joint Force Headquarters in Lincoln and newly built readiness centers in Grand Island and at the Mead Training Site. Others have had significant improvements made to them, enabling our Soldiers and Airmen to better train at home, lessening the time they must spend away from their families and civilian employers.



These facilities have positively affected our ability to meet current requirements while also positioning us to meet the challenges of the future.

That is particularly important considering that when Nebraska National Guardsmen aren't on federal active duty, these service members and their equipment remain in Nebraska, ready and accessible assets available to local authorities during emergency situations. This enables the National Guard to leverage its federal military resources to assist the governor of Nebraska and local state authorities in responding to disasters or homeland security events.

The Nebraska National Guard and the Nebraska Emergency Management Agency routinely train with state and county agencies to ensure a synchronized response to emergency situations.

For example, we are able to utilize our aviation, communications systems, civil support team, and joint-use facility assets to maintain a high level of state-wide readiness, while also maintaining our ability to mobilize combat-proven forces capable of providing Nebraska officials with valuable capabilities.

This annual report begins, as it should, with a thank you to our fellow Nebraskans and Americans. It is through your support that we have accomplished many successes and are able to continue our training and preparations so that we can always be ready when our state or nation calls. With that, I present to you the Nebraska Military Department Annual Report for 2014.

A handwritten signature in blue ink, which appears to be "D. Bohac".

Maj. Gen. Daryl Bohac  
Nebraska Adjutant General and  
Director of the Nebraska Emergency Agency

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*Standing Tall: Soldiers from Chadron's Detachment 1, 1057th Transportation Company, pose for a photograph prior to competing for the Department of the Army Philip A. Connelly Awards Competition for Excellence in Army Food Services at Camp Guernsey, Wyo.*

## HOW TO FOLLOW US

### WEBSITE

[www.ne.ng.mil](http://www.ne.ng.mil)

### FACEBOOK

<http://facebook.com/nebraskanationalguard>

### TWITTER

<http://twitter.com/nenationalguard>

### FLICKR

<http://www.flickr.com/photos/nebraskanationalguard/>

### NEBRASKA MILITARY DEPARTMENT ANNUAL REPORT FOR 2014

The 2014 Nebraska Military Department Annual Report was produced by the staff of the Nebraska National Guard Public Affairs Office with significant support from the Nebraska Emergency Management Public Information Office, 111th Public Affairs Detachment, 155th Air Refueling Wing Public Affairs office, 92nd Troop Command, 67th Battlefield Surveillance Brigade, 209th Regiment (Regional Training Institute), 155th Air Refueling Wing and 170th Group, the U.S. Property and Fiscal Office, and the State Support Services Division. The opinions expressed in this document are those of the Nebraska Military Department and not necessarily those of the Department of Defense. For additional information, please contact Lt. Col. Kevin Hynes at [kevn.j.hynes.mil@mail.mil](mailto:kevn.j.hynes.mil@mail.mil) or 402-309-8390.

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# ENDURING PRIORITIES



***Tornado Response:** Governor Dave Heineman leads a response planning discussion with members of the Nebraska Emergency Management Agency and the Nebraska National Guard following a devastating June 16 tornado that destroyed significant portions of Pilger, Neb.*



***Into Thin Air:** A Soldier from Omaha's 195th Forward Support Company (Special Operations) (Airborne) jumps from the rear of a C-130 aircraft during a March 8 airborne exercise at "Husker Drop Zone" near Mead, Neb.*



***All Together Now:** Warrant Officer Candidates from Camp Ashland, Neb., repair a Mead, Neb., baseball field as part of their Aug. 9 community service project.*

The mission of the Nebraska Military Department (which is comprised of the Nebraska Army National Guard, the Nebraska Air National Guard and the Nebraska Emergency Management Agency) is to provide trained and equipped National Guard and Emergency Management forces that are ready to support local, state and federal military, emergency management and homeland security missions.

The Nebraska National Guard and Nebraska Military Department, when called upon by the governor of Nebraska or the president of the United States, stand ready to respond to terrorism, natural disasters and major emergencies – both in Nebraska as well as the greater United States and overseas – while also constantly working with state and local officials to reduce the vulnerabilities of Nebraska citizens and communities to damage, injury and loss of life. These are solemn missions that strike directly at the heart of what it means to be a member of the Nebraska National Guard and the Nebraska Military Department. It is who we have been since our founding in 1854. It is who we are today. And it is what we will continue to be as we move toward an unforeseeable but expectedly complex future.

However, to continue to be reliable and relevant, both here in Nebraska and on the national/international stage, we must continue to reevaluate ourselves. That is exactly what this organization did in 2014 when a group of Nebraska National Guard and Nebraska Military Department staff members convened at the Joint Force Headquarters in Lincoln, Nebraska, to develop a new strategic plan for the organization.

As part of this process, they conducted an operational analysis of the department's organizational structure to ensure it can meet the enduring priorities that Maj. Gen. Daryl Bohac published shortly after becoming the Nebraska adjutant general in 2013. While the recently published strategic plan dives far deeper into this subject area than there is space to cover here, it is important to briefly discuss these enduring priorities and how this organization will utilize them to support our total force, our families and our communities.

The Adjutant General's Enduring Priorities were developed from a vision for the Nebraska Military Department, Nebraska National Guard and Nebraska Emergency Management Agency. This vision involves fostering strong relationships, both locally and nationally, while advocating for operationally relevant National Guard force structures and Nebraska Military Department capabilities that support worldwide combatant commanders' priorities; respond to the needs in the homeland; and deliver a sense of purpose to the Military Department's service members, employees, families and employers.

To achieve this vision, these enduring priorities are broken into three important and inter-connected groups: Our Total Force, Our Families and Our Communities.

# ENDURING PRIORITIES

## OUR TOTAL FORCE

- Sustain readiness in order to protect the safety and the welfare of the citizens of Nebraska and protect the homeland here and abroad;
- Continue Total Force Professional Development through rewarding and challenging education, training and experiences;
- Seek and preserve force structure that provides relevant operational experience and capabilities for homeland, contingency and sustained operations;
- Increase resiliency of the Airmen, Soldiers, Families and Employees of the Nebraska Military Department, Nebraska National Guard and the Nebraska Emergency Management Agency.

## OUR FAMILIES

- Provide timely and relevant information to families to ensure they are prepared to support their Airmen, Soldiers and employees;
- Support families in times of separation from their uniformed service member or civilian employees when they are called to serve their state and nation;
- Promote enduring family and warrior support networks and programs.

## OUR COMMUNITIES

- Increase leadership and member interaction with our communities, employers and retirees;
- Increase interaction and non-governmental centers of influence;
- Create shared centers of excellence across the Nebraska National Guard, Nebraska Military Department and the Nebraska Emergency Management Agency.

As we enter a new year, these enduring priorities continue to help guide the members of the Nebraska Military Department as we chart the future directions of the organization to meet the ever-changing operational climates we find ourselves operating in, be it here in Nebraska or around the world. These enduring priorities also had a significant impact in how we approached the complex situations we confronted in 2014.

As you read further, you will see how the committed men and women of the Nebraska Military Department, Nebraska National Guard and Nebraska Emergency Management Agency have taken these words and put them into action.



***Moving In:** A United States Air Force B-52 bomber lines up behind the refueling boom of a 155th Air Refueling Wing KC-135R Stratotanker during an aerial refueling exercise in July.*



***Helping Hands:** Sgt. Eric Becker, a Nebraska Army National Guard Soldier from York's Detachment 1, 1195th Transportation Company, directs traffic in Beaver Crossing, Neb., after a tornado damaged the community on May 11.*



***Welcome Home:** Jerry Schramm hugs his son, Sgt. Kyle Schramm, during a joyous reunion March 5 at the North Omaha Readiness Center after the Soldier completed a nine-month overseas deployment with the 195th Forward Support Company (Special Operations) (Airborne).*

# FEDERAL MISSION TIMELINE

## FEDERAL MISSION

The federal mission of the Nebraska National Guard is to provide United States combatant and geographical commanders with trained and equipped units ready for a national emergency or war, in accordance with U.S. Department of Defense plans. Troops are called to federal service for national defense missions, either in the United States or abroad, when authorized by the president.

The Nebraska National Guard is made up of the Nebraska Army National Guard, which consists of approximately 3,500 Soldiers in units located in 23 communities across Nebraska, and the Nebraska Air National Guard, which is made up of slightly less than 1,000 Airmen located either at the Nebraska National Guard Air Base in Lincoln, Nebraska., or with the active Air Force's 55th Wing at Offutt Air Force Base.



**MAY 21, 27**

Nebraska officials cut the ribbon to the newly-built \$9.6 million Mead-Titan Readiness Center at the Mead Training Site on May 21. On May 27 Nebraska officials cut the ribbon to the newly-built \$18 million Grand Island Readiness Center, located near the Nebraska National Guard's Army Aviation Support Facility No. 2 in Grand Island.



**JULY-DECEMBER**

Members of the Nebraska Air National Guard's 155th Air Refueling Wing from Lincoln, Nebraska, begin to deploy in support of the organization's aerospace expeditionary force requirements. By the end of the unit's Air Expeditionary Force (AEF) window – which will affect everything from air crews and aircraft maintenance specialists to security forces and civil engineering personnel – more than 40 percent of the unit's nearly 1,000 members will have deployed to serve overseas on missions.



**JUNE 14**

Soldiers from the Nebraska Army National Guard's Chadron, Scottsbluff and Sidney-based 1057th Transportation Company begin moving logs from the Black Hills to Native American reservations in South Dakota during the unit's two-week annual training.



**SEPTEMBER 10**

Members of three Nebraska Army National Guard units honored at a Pentagon ceremony after being named tops in the Army National Guard for supply management. The units honored are from Lincoln and Camp Ashland.



**MARCH 15, APRIL 11**

Members of the Omaha-based 195th Forward Support Company (Special Operations) (Airborne) welcomed home after multi-month deployments in support of U.S. Army special operations units operating in the Central Command Area of Responsibility.



**JULY 11-14**

Eighteen members of the Nebraska Air National Guard's 155th Air Refueling Wing train at the Transportation Proficiency Training Center at Dobbins Air Force Base, Georgia.



**OCTOBER 31**

Ten members of Omaha's 195th Forward Support Company (Special Operations) (Airborne) wished well as they begin another deployment in support of U.S. Army special operations units operating in the Central Command Area of Responsibility.



# STATE MISSION TIMELINE



**MARCH 24-27**

Members of the Nebraska Army National Guard participate in wildfire training classes conducted at Camp Ashland to prepare them to respond to what many believe will be a busy fire season in Nebraska.



**APRIL 24**

Members of the Nebraska Army and Air National Guard, Nebraska Emergency Management Agency, Nebraska State Patrol, Lincoln Police and Fire Departments, Lincoln Airport Police, and other emergency response agencies conduct an “active shooter” mass casualty exercise at the Nebraska National Guard Air Base in Lincoln, Nebraska. The exercise is designed to help the various agencies coordinate their responses to a mass casualty emergency.



**MAY 11**

Beaver Crossing, Neb., is struck by an estimated EF-3 tornado, causing considerable damage. Following the tornado, Nebraska Emergency Management Agency officials are dispatched to help coordinate the state response while members of the Kearney and York-based 1195th Transportation Company are mobilized to provide support at local traffic control points.



**MAY 14-18**

Members of the Nebraska Army and Air National Guard's CBRNE (Chemical, Biological, Radiological, Nuclear and High Yield Explosive) Enhanced Response Force – or CERF-P – participate in a mass casualty exercise involving a major natural disaster at the Nebraska National Guard's Mead Training Site. The CERF-P is capable of conducting casualty location and extraction, mass decontamination, and initial trauma treatment operations in a wide array of environments.



**JUNE 16**

Pilger, Nebraska, is struck by a massive EF-4 tornado that causes widespread devastation. Following the tornado, members of the Nebraska Emergency Management Agency are dispatched to help coordinate state emergency responses while members of the Nebraska Army National Guard's 189th Transportation Company from Wayne and Norfolk are mobilized to assist with traffic control points and public safety.



**AUGUST 4-8**

Members of the Nebraska Emergency Management Agency and the Nebraska Army National Guard's Company A, 1-376th Aviation Battalion, the Guard's Joint Operations Center, and the Saunders County Sheriff's Office conduct an exercise at Camp Ashland designed to test the Guard's new Light Utility Helicopter (LUH-72) Mission Equipment Package (MEP) and its ability to conduct interoperability operations with the various organizations. The MEP can provide live-video feeds from the helicopter to a tactical operations center, which is then further disseminated to the Joint Operations Center (JOC), NEMA, and law enforcement officers on the ground.

## STATE MISSION

The State Mission of the Nebraska National Guard is to provide trained and equipped organizations to protect life and property, and to preserve peace, order, and public safety. Nebraska National Guard troops are called to state active duty to execute missions within the state when authorized by the governor.

While the Adjutant General of Nebraska serves as the senior military officer in charge of the Nebraska National Guard, this officer also serves as the State Emergency Management director. To assist the adjutant general with the day-to-day operations of the Nebraska Emergency Management Agency (NEMA), an assistant director is appointed.

In the event of a disaster or emergency, local government responds using local resources. When these resources are deemed inadequate and state resources are required to cope with the situation, local officials can contact NEMA day or night. NEMA assesses the disaster and makes a recommendation to the governor on whether a state declaration is needed. If the governor declares a state emergency, state resources – to include the Nebraska National Guard – can be used within certain restrictions to provide assistance.

NEMA also supports other state agencies and local governments with training and education programs, public information, disaster recovery assistance, and disaster planning. In addition, NEMA coordinates state and federal emergency planning and disaster recovery, and homeland security operations in support of the state's homeland security director.

# ARMY NATIONAL GUARD FINANCIAL DATA

## PAYROLL BY NEBRASKA CITIES (FEDERAL FISCAL YEAR OCTOBER 1, 2013 - SEPTEMBER 30, 2014)

Lincoln.....	\$ 33,520,053	Scottsbluff.....	\$ 599,873
Omaha.....	\$ 10,788,455	Elkhorn.....	\$ 590,833
Kearney.....	\$ 2,816,459	Wayne.....	\$ 525,583
Grand Island.....	\$ 2,651,349	Chadron.....	\$ 485,270
Bellevue.....	\$ 1,766,111	York.....	\$ 480,362
Gretna.....	\$ 1,731,825	La Vista.....	\$ 447,141
Wahoo.....	\$ 1,333,761	North Platte.....	\$ 414,539
Norfolk.....	\$ 1,263,821	Raymond.....	\$ 410,344
Ashland.....	\$ 1,119,655	Syracuse.....	\$ 378,099
Papillion.....	\$ 1,106,930	Milford.....	\$ 351,622
Seward.....	\$ 1,082,146	Plattsmouth.....	\$ 341,873
Hickman.....	\$ 893,959	McCook.....	\$ 300,286
Fremont.....	\$ 825,566	Broken Bow.....	\$ 297,631
Hastings.....	\$ 815,839	Nebraska City.....	\$ 278,772
Beatrice.....	\$ 743,820	Elmwood.....	\$ 277,268
Waverly.....	\$ 727,224	Other Cities.....	\$ 13,787,542
Gering.....	\$ 676,531		
Aurora.....	\$ 638,077		
Columbus.....	\$ 628,883		
Firth.....	\$ 603,318		
		<i>Total Nebraska Cities</i>	\$ 85,700,820
		Other States.....	\$ 2,379,408
		<b>Total Payroll</b>	<b>\$ 88,080,228</b>

## GROSS ANNUAL PAYROLL

Traditional Guard.....	\$ 30,838,493
Active Guard Reserve Title 32.....	\$ 29,973,626
Federal Civilian.....	\$ 26,271,222
Mobilized Soldiers.....	\$ 996,887
<b>Total Payroll</b>	<b>\$ 88,080,228</b>

## BENEFITS & INCENTIVES

Post 9/11 GI Bill (eligible maximum benefit).....	\$ 22,926,277
Montgomery GI Bill (eligible benefits).....	\$ 9,099,594
Montgomery GI Bill Kicker (eligible benefits).....	\$ 1,618,200
Federal Tuition Assistance.....	\$ 1,154,198
State of Nebraska Tuition Assistance.....	\$ 199,928
Bonuses.....	\$ 1,100,750
Student Loan Repayment Program.....	\$ 172,474
<b>Total Benefits &amp; Incentives</b>	<b>\$ 36,271,421</b>

## ESTIMATED VALUE OF INDIRECT JOBS

TYPE OF PERSONNEL	# OF BASE JOBS	MULTIPLIER*	INDIRECT JOBS
Traditional Guard	3,137	0.16	502
Active Guard Reserve Title 32	362	0.41	148
Active Duty Title 10	23	0.41	9
Federal Civilian	360	0.55	198
State Employees	49.5	0.55	27
Contractors	32	0.55	18

**Total Indirect Jobs 902**

Estimated Dollar Value of Jobs\*\* \$ 36,198,487

\*Source AFMAN 65-506

\*\*Total Indirect Jobs multiplied by average Lincoln, Nebraska salary as reported by the United States Department of Labor.



# AIR NATIONAL GUARD FINANCIAL DATA

## PAYROLL BY NEBRASKA CITIES (FEDERAL FISCAL YEAR OCTOBER 1, 2013 - SEPTEMBER 30, 2014)

Lincoln.....	\$ 22,858,161	Roca.....	\$ 222,118
Omaha.....	\$ 5,689,591	Hickman.....	\$ 221,191
Papillion.....	\$ 3,788,547	Valparaiso.....	\$ 216,438
Bellevue.....	\$ 3,243,050	Ashland.....	\$ 203,464
Waverly.....	\$ 790,495	Beatrice.....	\$ 201,065
Raymond.....	\$ 756,500	Pleasant Dale.....	\$ 189,617
Milford.....	\$ 745,636	Denton.....	\$ 188,303
La Vista.....	\$ 548,726	Prague.....	\$ 180,234
Seward.....	\$ 535,991	Palmyra.....	\$ 159,182
Gretna.....	\$ 492,193	Greenwood.....	\$ 157,294
Firth.....	\$ 413,761	Sprague.....	\$ 137,066
Elkhorn.....	\$ 375,331	David City.....	\$ 136,724
Sterling.....	\$ 343,807	Louisville.....	\$ 134,649
Plattsmouth.....	\$ 299,967	Wahoo.....	\$ 131,612
Cedar Creek.....	\$ 292,063	Other Cities (less than \$125,000).....	\$ 3,401,573
Fremont.....	\$ 253,249		
Malcolm.....	\$ 246,425		
Kearney.....	\$ 244,295		
Crete.....	\$ 240,292		
Garland.....	\$ 226,828		
		<i>Total Nebraska Cities</i>	\$ 48,265,435
		Other States.....	\$ 2,563,784
		<b>Total Payroll</b>	<b>\$ 50,829,219</b>

## GROSS ANNUAL PAYROLL

Traditional Guard.....	\$ 23,571,762
Federal Civilian.....	\$ 16,400,750
Active Guard Reserve Title 32.....	\$ 10,856,707
<b>Total Payroll</b>	<b>\$ 50,829,219</b>

## BENEFITS & INCENTIVES

Montgomery GI Bill (eligible benefits).....	\$ 869,886
Montgomery GI Bill Kicker (eligible benefits).....	\$ 533,950
State of Nebraska Tuition Assistance.....	\$ 276,049
Bonuses.....	\$ 366,250
Student Loan Repayment Program*.....	\$ 16,397
<b>Total Benefits &amp; Incentives</b>	<b>\$ 2,062,532</b>

\*Program will only have two participants after FY 15

## ESTIMATED VALUE OF INDIRECT JOBS

TYPE OF PERSONNEL	# OF BASE JOBS	MULTIPLIER*	INDIRECT JOBS
Traditional Guard	848	0.16	136
Active Guard Reserve Title 32	128	0.41	52
Active Duty Title 10	1	0.41	0
Federal Civilian	206	0.55	113
State Employees	66	0.55	36
Contractors	4.5	0.55	2

**Total Indirect Jobs 341**

Estimated Dollar Value of Jobs\*\* \$ 13,618,169.55

\*Source AFMAN 65-506

\*\*Total Indirect Jobs multiplied by average Lincoln, Nebraska salary as reported by the United States Department of Labor.



# NEBRASKA MILITARY DEPARTMENT & NEBRASKA EMERGENCY MANAGEMENT AGENCY FINANCIAL DATA

State Fiscal Year July 1, 2013 - June 30, 2014

## 544 NATIONAL AND STATE GUARD

	General Funds	Cash Funds	Federal Funds	Total
Salary .....	\$ 1,231,371	\$ -0-	\$ 5,313,447	\$ 6,544,818
Benefits .....	\$ 345,143	\$ -0-	\$ 1,438,053	\$ 1,783,196
SOS Temp Services-Personnel .....	\$ -0-	\$ -0-	\$ 3,055	\$ 3,055
Utilities .....	\$ 688,600	\$ 29,612	\$ 2,126,298	\$ 2,844,510
Repair & Maintenance-Real Property.....	\$ 820,000	\$ 70,000	\$ 14,846,966	\$15,736,966
Supplies.....	\$ 80,037	\$ 39,247	\$ 88,810	\$ 208,094
Equipment - Non-Capitalized.....	\$ 9,200	\$ 20,000	\$ 89,849	\$ 119,049
Contract Services.....	\$ 259,380	\$ 216,716	\$ 4,467,834	\$ 4,943,930
Miscellaneous Operations Expense.....	\$ 335,208	\$ 33,069	\$ 2,442,690	\$ 2,810,967
Travel Expenses .....	\$ 23,370	\$ -0-	\$ 70,346	\$ 93,716
Machinery & Equipment.....	\$ 5,927	\$ -0-	\$ 348,528	\$ 354,455
Vehicles (Supplies/Equipment).....	\$ 18,750	\$ -0-	\$ 31,701	\$ 50,451
Miscellaneous Capital Outlay/Fixed Assets.....	\$ 14,275	\$ -0-	\$ 21,373	\$ 35,648
	<b>\$ 3,831,261</b>	<b>\$ 408,644</b>	<b>\$ 31,288,950</b>	<b>\$35,528,855</b>

## 548 TUITION ASSISTANCE PROGRAM

	General Funds	Cash Funds	Federal Funds	Total
Government Aid .....	\$ 491,646	-0-	-0-	\$ 491,646

## 545 NEBRASKA EMERGENCY MANAGEMENT AGENCY

	General Funds	Cash Funds	Federal Funds	Total
Salary .....	\$ 576,222	\$ 192,938	\$ 1,074,748	\$ 1,843,908
Benefits .....	\$ 147,863	\$ 56,888	\$ 303,969	\$ 508,720
SOS Temp Services-Personnel .....	\$ -0-	\$ -0-	\$ -0-	\$ -0-
Utilities .....	\$ 19,400	\$ -0-	\$ 5,000	\$ 24,400
Repair & Maintenance-Real Property.....	\$ 6,200	\$ -0-	\$ 5,000	\$ 11,200
Supplies.....	\$ 18,100	\$ 24,295	\$ 375,250	\$ 417,645
Equipment - Non-Capitalized.....	\$ 14,000	\$ 5,947	\$ 7,504	\$ 27,451
Contract Services.....	\$ 686,572	\$ 1,100	\$ 2,162,585	\$ 2,850,257
Miscellaneous Operations Expense.....	\$ 47,183	\$ 77,976	\$ 170,399	\$ 295,558
Travel Expenses .....	\$ 31,013	\$ 21,500	\$ 25,680	\$ 78,193
Machinery & Equipment.....	\$ -0-	\$ 5,000	\$ -0-	\$ 5,000
Vehicles (Supplies/Equipment).....	\$ 1,400	\$ 1,700	\$ 500	\$ 3,600
Miscellaneous Capital Outlay/Fixed Assets.....	\$ 20,000	\$ 147,900	\$ 97,765	\$ 265,665
Government Aid .....	\$ -0-	\$ -0-	\$ 15,374,847	\$15,374,847
	<b>\$ 1,567,953</b>	<b>\$ 535,244</b>	<b>\$ 19,603,247</b>	<b>\$21,706,444</b>

## 192 GOVERNOR'S EMERGENCY FUND

	General Funds	Cash Funds	Federal Funds	Total
Government Aid .....	\$21,099,107	\$1,522,020	\$ 80,276,616	\$102,897,743



# JOINT FORCE HEADQUARTERS

## Adjutant General

*Maj. Gen. Daryl L. Bobac*

## Deputy Adjutant General/ Assistant Adjutant General, Army

*Brig. Gen. Richard H. Dahlman*

## Assistant Adjutant General, Air

*Brig. Gen. Jon F. Fago*

## Assistant Adjutant General, Joint Staff

*Brig. Gen. Scott Gronewold*

## Air National Guard Chief of Staff

*Col. Keith A. Schell*

## Army National Guard Chief of Staff

*Col. Brett W. Andersen*

## Joint Staff Chief of Staff

*Col. Wendy K. Johnson*

## Army National Guard Command Chief Warrant Officer

*Chief Warrant Officer 5 Teresa A. Domeier*

## Army National Guard State Command Sergeant Major

*Command Sgt. Maj. Eli A. Valenzuela*

## Air National Guard State Command Chief Master Sergeant

*Command Chief Master Sgt. Mark G. Forster*



Location: Lincoln, Nebraska

## 2014 ACCOMPLISHMENTS

- Assisted in providing initial emergency response and damage assessment support following tornadoes in Wayne (October 2013), Beaver Crossing (May 2014) and Pilger (June 2014).
- Participated in the 155th Air Refueling Wing's multi-agency active shooter response exercise on April 24, 2014.
- Provided logistical, administrative and personnel support to the annual Lincoln National Guard Marathon held on May 4, 2014, to include supporting the 184 National Guard runners from across the nation who participated in the race. Additionally supported the annual Thunder Run 5-K and 1-mile races that drew more than 430 runners to the National Guard Air Base in Lincoln in August.
- Hosted the Seven Seals Job Expo on Sept. 14, 2014. The expo, which was open to members of the U.S. military reserve components and their spouses, was designed to help match employers with prospective employees.
- Developed the Nebraska Military Department Future Strategic Plan 2015-18, which takes the Adjutant General's enduring priorities and develops overall guidance for the department.

## 2015 PRIORITIES/GOALS:

- Support the 67th Battlefield Surveillance Brigade's eXportable Combat Training Capability (XCTC) exercise at Camp Ripley, Minnesota, in summer 2015.
- Conduct Joint Operations Center exercises to refine the Nebraska Army and Air National Guard's response to natural and man-made emergencies.
- Provide administrative, logistical, planning and operational support to Nebraska Army and Air National Guard units preparing for upcoming deployments.



*Supporting the Runners: Members of the Nebraska National Guard Joint Force Headquarters' Air staff hold out drinks of water for runners competing in the annual Lincoln National Guard Marathon, held May 14 in Lincoln, Neb. The Nebraska National Guard's Joint Force Headquarters staff routinely provide a variety of support to the annual race that attracts thousands of runners to the Capitol City.*

- Conduct a major Continuity of Operations Exercise (COOP-X) in late summer 2015. The exercise will test the Joint Force Headquarters' ability to move to alternate sites and support the continuity of government by integrating communication and providing command and control to Nebraska Army and Air National Guard units.
- Continue to develop and deepen regional partnerships with Federal Emergency Management Agency (FEMA) Region VII entities (Kansas, Iowa and Missouri). This partnership is designed to synchronize regional efforts in support of domestic operations.
- Partner with U.S. Strategic Command and corporate entities to address the Cyber Domain and Homeland Security Requirements.

# 92ND TROOP COMMAND



## Commander

Col. Anita K. W. Curington

## Senior Enlisted Leader

Command Sgt. Maj. Marty L. Baker

## Subordinate Units

110th Multifunctional Medical Battalion (MMB), Lincoln

126th Chemical Battalion, Omaha

734th Transportation Battalion, Kearney

72nd Civil Support Team (CST), Lincoln  
Medical Detachment, Lincoln

Training Center Command, Camp Ashland

## Headquarters Location

Lincoln, Nebraska

## Nebraska communities with 92nd Troop Command Armories or Readiness Centers (RC)

Ashland Broken Bow

Chadron Columbus

Hastings (Greenleaf Training Site)

Kearney

Lincoln (Penterman and East Campus RC)

McCook Mead

Norfolk North Platte

Omaha (South Omaha RC)

O'Neill Sidney

Scottsbluff Wahoo

Wayne York



**Rolling Along:** A Nebraska Army National Guard truck assigned to the 1057th Transportation Company from Chadron, Scottsbluff and Sidney loaded with logs rolls along a logging trail near Hill City, S.D., during a June 14 mission in support of Exercise Golden Coyote.

## 2014 ACCOMPLISHMENTS

- The 110th Multifunctional Medical Battalion and its subordinate units improved training proficiencies, sustained the state's medical readiness and supported training events throughout the year. Headquarters, 110th Medical Battalion, completed training in San Antonio, Texas, focusing on the operation of new medical information management systems.
- The 267th Maintenance Company focused on hands-on maintenance training at the Sustainment Training Center at Camp Dodge, Iowa.
- The 313th Medical Company provided medical support at the Joint Readiness Training Center (JRTC) in Fort Polk, La. Staff Sgt. Lillie Chambers, 313th Med. Co. supply sergeant, was selected as the Department of the Army 2014 Supply Excellence Award winner.
- The 43rd Army Band performed throughout Nebraska and was awarded the prestigious Howard Citation for musical excellence by the John Philip Sousa Foundation. It was the unit's unprecedented 8th award.
- Medical Detachment sustained the medical readiness of the Nebraska Army National Guard, including over 3,500 physical exams and periodic health assessments (PHAs).
- Training Center Command supported multiple training events nearly every week of the year at three different training centers located in Mead, Ashland, and Hastings.
- 126th Chemical Battalion is the lead organization for the Nebraska National Guard's chemical, biological, radiological, nuclear, and high-yield explosives (CBRNE) Enhanced Response Force Package (CERFP). Subordinate organizations all play a key role in the CERFP. In August 2014, the CERFP successfully participated in the Kansas Vigilant Guard exercise, a large-scale domestic response exercise.
- The 623rd Engineer Company completed 11 major construction projects at multiple locations across northern and eastern Nebraska.



## 2015 GOALS



*Technical Training: Spc. Seth McDougall, 267th Support Maintenance Company, works on equipment during his unit's annual training, March 3, at the National Maintenance Training Center at Camp Dodge, Iowa.*

- The 181st and 317th Firefighting Team completed aviation, fuel fires, and interior structural firefighting operations at Ellsworth Air Force Base (AFB).
- The 72nd Civil Support Team (CST) participated in numerous realistic exercises, while also being on stand-by to respond to such events as University of Nebraska – Lincoln (UNL) home football games and the College World Series. The CST participated in 11 collective exercises with Nebraska Hazmat teams and first responders across the state and agencies from Alaska, New Mexico, Kansas, Missouri, and Illinois. They were recognized for having the instructor of the year by the Nebraska Hazmat association.
- 734th Transportation Battalion units supported statewide efforts by transporting equipment throughout the state and adjacent active duty installations. Its transportation units completed 31 movement missions covering over 94,000 miles. These units participated in Golden Coyote; transporting fire wood as part of an innovative readiness training project in South Dakota.
- 734th Transportation Battalion units also provided critical support to Beaver Crossing and Pilger, Nebraska, following devastating tornadoes. 51 personnel from the battalion ran traffic control points and provided security, enabling the Nebraska Emergency Management Agency to concentrate their efforts on recovery and clean-up operations.
- The 734th Transportation Battalion was also active in the community this year through volunteer service and participating in a variety of community events. 48 Soldiers were recognized for their volunteer service and are being awarded the Military Outstanding Volunteer Service Medal.
- The 110th MMB will continue to provide medical support to the Army National Guard. Medical Detachment will support periodic health assessments (PHA) and physical exams as well as expand their training for combat medics in their new training facility located at the Penterman Armory.
- The 267th Maintenance Company will conduct dual maintenance support missions by sending a small element to supplement Joint Readiness Training Center (JRTC) maintenance and the remainder of the unit will conduct hands-on training at Letterkenney Army Depot in south central Pennsylvania.
- The 313th Medical Company will conduct Expert Field Medical Badge training throughout the year.
- The 43rd Army Band will continue to showcase its talents through multiple concerts and support of military ceremonies.
- Training Center Command will continue to provide exemplary training center support throughout the year.
- The 126th Chemical Battalion will deploy to Puerto Rico in March 2015 to conduct CERFP training with the Puerto Rico and West Virginia National Guard to improve collective response capabilities. They will also participate in the Patriot exercise at Volk Field, Wisconsin, to further develop relationships with other federal, state, and local agencies. The 754th Chemical Company will provide decontamination support to these exercises.
- The 623rd Engineering Company has 10 major construction projects lined up for the next year in order to exercise their vertical construction skills.
- 72nd CST will again participate in collective training exercises and be prepared to respond across the region if called upon. They will provide support for Super Bowl XLIX in Phoenix, Arizona; National College Athletic Association (NCAA) College World Series; NCAA basketball tournament; and University of Nebraska home games.
- The 734th Transportation Battalion plans to continue assisting the state with movement of cargo throughout the year. Their goal is to continue to provide outstanding customer support to the Nebraska Army National Guard and units from surrounding states. They will move equipment for an Iowa National Guard unit to JRTC as well as transporting equipment for the 67th Battlefield Surveillance Brigade to and from Camp Ripley, Minnesota. They will also continue to showcase their organization through engagement with the local communities throughout Nebraska as well as promoting their vocational skills with local businesses.

# 67TH BATTLEFIELD SURVEILLANCE BRIGADE



## Commander

*Col. Kevin D. Lyons*

## Senior Enlisted Leader

*Command Sgt. Maj. Wilfred J. Uhing*

## Subordinate Units

*Headquarters and Headquarters Company,  
67th Battlefield Surveillance Brigade (BfSB)*

*1-134th Reconnaissance and Surveillance  
(R&S) Squadron*

*1-376th Security & Support (S&S) Aviation  
Battalion*

*402d Military Police (MP) Battalion  
(Internment and Resettlement)*

*250th Military Intelligence (MI) Battalion  
with California Army National Guard  
aligned with Brigade*

*1167th Brigade Support Company (BSC)*

*234th Network Support Company (NSC)*

## Headquarters Location

*Lincoln, Nebraska*

## Nebraska communities with

### 67th Battlefield Surveillance Brigade

### Armories or Readiness Centers (RC)

*Beatrice* *Grand Island*

*Hastings* *Lincoln*

*Mead (formerly Fremont or Seward)*

*Nebraska City* *Omaha*



**Dusty Liftoff:** A pair of CH-47 Chinook helicopters from Grand Island's Company B, 2-135th General Support Aviation Battalion, take off for a mission in support of the 67th Battlefield Surveillance Brigade during the organization's two-week annual training at Camp Red Devil on Fort Carson, Colo., in July.

## 2014 ACCOMPLISHMENTS

- Consolidated brigade Annual Training at Fort Carson, Colorado:
  - \* 600+ Soldiers, 220-vehicle 1,200 mile convoy between Nebraska unit locations and Fort Carson, Colorado.
  - \* Included teams from California's 250th Military Intelligence Battalion, which is aligned with the brigade for doctrinal and tactical employment of the BfSB.
  - \* Included Wisconsin Air National Guard's Weather Flight to provide tactical weather information for brigade training events.
  - \* Conducted operations across multiple states (Colorado, Nebraska, and Wyoming), recreating battlefield disbursement and stressing Mission Command.
  - \* Training focused on and greatly improved air and ground reconnaissance synchronization by the maneuver elements and intelligence fusion at the squadron and brigade levels.
- 24 Soldiers from Headquarters and Headquarters Company, 1-376th Aviation Battalion, led the Southwest Border Aviation Task Force from June - December 2014, supporting over 3,000 operational flying hours that resulted in the apprehension of over 12,000 undocumented immigrants.
- Brigade aviation assets provided aircraft and crews to the Nebraska governor, adjutant general, and Nebraska Emergency Management Agency representatives for aerial assessment of tornado damage (Pilger, Wakefield, and Coleridge), and Missouri River flooding.
- Select brigade units moved into outstanding new facilities, which greatly enhanced training and readiness of the units. The new armories are: the Grand Island Readiness Center for the Aviation Battalion, the Mead-Atlas Readiness Center for the 165th Parachute Rigger Detachment and 1167 Brigade Support Company, the Mead-Titan facility for Troop B, 1-134th R&S Squadron, and the Mead temporary parachute rigging facility. Additionally,

# 67TH BATTLEFIELD SURVEILLANCE BRIGADE

the 402d Military Police Battalion Headquarters moved to the North Omaha Readiness Center.

- Headquarters and Headquarters Company, 402nd Military Police Battalion, supply section won the State COL Don Hatten Supply Excellence award and the Region V award, beating out seven other Midwest States.
- The 195th Forward Support Company (FSC) (Special Operations) (Airborne) deployed two separate teams to Southwest Asia in support of ongoing operations as part of the Army Special Operations Support Operation (ASPO) Team. The 195th FSC also conducted their first-ever joint training exercise with their active Army higher headquarters, the 528th Special Troops Battalion (SO)(A), located at Fort Bragg, North Carolina, and the 197th Special Troops Company (SO)(A), Texas Army National Guard. Held at Fort Bragg, this was the first time both National Guard companies conducted a multi-faceted combined exercise. Additionally, the Soldiers participated in a “D-Day” Airborne operation on June 6, to commemorate the Allied landing in Normandy, France.
- Soldiers from the 192nd Law and Order Detachment prepared for an overseas deployment to the U.S. Central Command area of responsibility.

- Soldiers from Detachment 2, 165th Quartermaster Company “Riggers” transitioned from light airdrop support to heavy airdrop support as part of the Army’s force restructure programs.
- During 2014, 67th BfSB airborne Soldiers conducted more than 500 airborne parachute jumps (nearly every month) from rotary and fixed wing aircraft. In addition, the 165th Quartermaster parachute riggers fielded 300 new T-11 and 170 steerable MC-6 personnel parachute systems.
- The 402d Military Police Battalion (Internment and Resettlement) conducted annual training at the Fort Leavenworth Disciplinary Barracks. The unit was able to perform their duties in a real-world environment, with each Soldier operating in their specific military occupational specialty, either in support of or actually in the prison facility. Soldiers also participated in a culminating training event where they practiced Mission Command responsibilities in a “mock” training facility, simulating the environment encountered during deployment.
- Members of the 402d Military Police Battalion and subordinate units completed National Guard Reaction Force (NGRF) training. This training provides the governor a trained professional backup to civilian agencies in the event of civil unrest.
- On Sept. 1, the 1-134th Cavalry Squadron implemented a new organizational structure that opened over 100 positions to female Soldiers for the first time.



**Eyes Forward:** Spc. Kodi Claessen, a Soldier from Fremont’s Troop B, 1-134th Cavalry Squadron (Reconnaissance and Surveillance), looks for movement in a training village during a July 21 training exercise at Fort Carson, Colo.

## 2015 GOALS

- Nearly 100 select members of the 67th BfSB headquarters and subordinate unit staffs will participate in the 2015 I Corps Warfighter exercise at Fort Lewis, Washington. The exercise includes staffs from I Corps, 25th Infantry Division, 7th Infantry Division, the Texas National Guard, Nevada National Guard, and Nebraska National Guard. Planning, training and preparation have been ongoing throughout 2014.
- All 67th BfSB units will conduct annual training (AT) at Camp Ripley, Minnesota. AT will be supported by National Guard Bureau’s eXportable Combat Training Capability (XCTC), greatly enhancing training with a phenomenal enabler package to create intense, safe, realistic training. More than 1,000 Soldiers from Nebraska, Minnesota, Wisconsin, and California will participate.
- Safely deploy and redeploy units and teams in support of operations across the world.
- Provide manning and equipment in support of state emergencies.

# 209TH REGIMENT (REGIONAL TRAINING INSTITUTE)



## Commander

*Col Curtis L. Abendroth*

## Senior Enlisted Leader

*Command Sgt. Maj. Robert C. Keck*

## Subordinate Units

*1/209th Battalion*

*(Noncommissioned Officer (NCO) Academy)*

*2/209th Battalion*

*(Officer Candidate School (OCS)*

*Warrant Officer Candidate School (WOCS))*

*3/209th Battalion*

*(88M Military Occupational Specialty  
Qualification (MOSQ))*

## Headquarters Location

*Camp Ashland, Nebraska*



*New Bars: Zackary L. Klapperich receives his new second lieutenant gold bars after graduating from the Accelerated Officer Candidate School August 9 at Camp Ashland, Nebraska.*

## 2014 ACCOMPLISHMENTS

- The 209th Regiment (Regional Training Institute) continued to excel in logistics management by again winning the prestigious national Chief of Staff of the Army Supply of Excellence Award. The annual award recognizes outstanding supply performance at various unit and organizational levels throughout the Army.
- 1/209th ranked second in the nation during FY14 with an 83 percent graduation rate for the Advanced Leader's Course (ALC), an improvement of 10 percent over FY13.
- 1/209th supported an overseas Warrior Leader's Course mission by providing two instructors to Kuwait for nine months.
- 2/209th won the Officer Candidate School (OCS) Phase I Consolidated Training Best Overall Company in FY14.

## 2015 GOALS

- Provide world-class military education to Warrior Leader Course students, aspiring officers, and warrant officers, and Soldiers wishing to attain the 88M Military Occupational Specialty (MOS) as a Motor Transport Operator.
- Achieve an "Institute of Excellence" status during the 2015 Accreditation to remain one of the best Regional Training Institutes in the nation.
- Surpass previous year graduation rates and continue to exceed national graduation rates.
- Increase involvement in both family support and community involvement activities within our ranks. Recognize the influence and amplified value that these endeavors bring to the quality of the working environment within the organization.
- Pursue excellence in staff and faculty development. Professionally develop in the areas of military and civilian education, resiliency, safety, training, and a variety of experiences.



**Important Partnership:** Members of the 170th Group joined with leaders of the 55th Wing and Nebraska National Guard to host leaders of the Czech Republic military during a visit to Offutt Air Force Base in March.

## 2014 ACCOMPLISHMENTS

- Four 170th Group Airmen were named as winners of U.S. Air Force, Major Command and Numbered Air Force-level annual awards for 2013.
- 170th Group personnel deployed for a total of 1,477 days in support of U.S. Central Command, U.S. European Command, U.S. Pacific Command and U.S. Northern Command. 170th Group Airmen also provided direct support as staff members for U.S. Strategic Command and U.S. European Command.
- 170th Group members flew more than 400 sorties, logging over 2,800 flight hours, including 1,400 Instructor/Evaluator Hours and 24 combat sorties.
- Four Traditional members of 170th Operations Support Squadron Weather Flight helped ensure 24/7 operation of the active Air Force's 55th Wing 24/7 weather shop.
- 170th Operations Support Squadron (OSS) Aviation Resource Management Flight partnered to oversee issuance of 2,327 aeronautical orders and manage over \$6 million in aeronautical entitlement pay verification reports.
- 170th OSS Intelligence Flight Airmen filled all of the 55th Wing's external training manager positions and provided training for more than 350 aircrew members quarterly.
- 238th Combat Training Squadron (CTS) members provided vital experience and continuity to the 55th Wing by filling the assistant director of Operations, chief of Training, chief pilot, operations supervisor, and Mishap Investigation Board president duties. The 238th CTS's three tactics officers supported a multitude of integration exercises.

## 2015 GOALS

- The 170th Group will be 102 percent manned by the end of Fiscal Year 2015.
- The 170th Group will continue to support the 55th Wing's mission of providing premier airborne intelligence, surveillance, and reconnaissance along with command and control forces to national leadership, intelligence partners, and warfighters.
- The 170th Group will build upon current Total Force Initiative successes and prepare to execute the Nebraska Air National Guard's Mission Support and Maintenance Support Initiatives from the Future Missions Database.



### Commander

*Col. Mark A. Hopson*

### Senior Enlisted Leader

*Master Sgt. Marsha R. Lane,  
Group Superintendent*

### Subordinate Units

*170th Operations Support Squadron  
238th Combat Training Squadron*

### Headquarters Location

*Offutt Air Force Base, Nebraska*

# 155TH AIR REFUELING WING



## Commander

Col. James "Bob" Stevenson, Jr.

## Senior Enlisted Leader

Chief Master Sgt. Nancy Vondrasek

## Subordinate Units

155th Missions Support Group

155th Maintenance Group

155th Operations Group

155th Medical Group

## Headquarters Location

Lincoln, Nebraska



**Sunset Mission:** A B-2 Spirit Bomber is refueled by a Nebraska Air National Guard KC-135R Stratotanker from Lincoln's 155th Air Refueling Wing during an Employer Support to the Guard and Reserve "Bosslift" mission conducted Sept. 4 to Peterson Air Force Base, Colo. (Photo courtesy of Julie Jones-Goll)

## 2014 ACCOMPLISHMENTS

- Deployed 229 Airmen to 16 locations, including U.S. Central Command and U.S. Pacific Command bases. Of these, 90 members of the 155th Air Refueling Wing supported Operation Enduring Freedom missions.
- While in support of U.S. Central Command, the 155th ARW's accomplishments included:
  - \* Supported U.S. Central Command special missions for the war effort;
  - \* Three unit aircraft flew 137 sorties totaling 886.9 flying hours;
  - \* Moved more passengers than Ramstein Air Base, Germany; Travis Air Force Base, California; Dover Air Force Base, Delaware; and Joint Base Charleston combined;
  - \* Aided in the movement of 96 fallen heroes; coordinated dignified transfers with Mortuary Affairs personnel helping ensure that fallen American service members returned home with honor;
  - \* Developed an Air Force Central "best practice" through the creation of customer service desks/passenger information pamphlets, which helped raise passenger satisfaction to 92 percent;
  - \* Supported the rapid deployment of Improvised Explosive Device detection teams in the U.S. Central Command area of responsibility.
- The 155th ARW also maintained an assigned strength of 101 percent, which was aided by an 89.5 percent retention rate, an astounding 108 accessions in two years and more than \$460,000 paid incentives.
- Supported the U.S. Air Mobility Command Nuclear Operational Readiness Inspection in June 2014, receiving an overall "Excellent" rating.



# 155TH AIR REFUELING WING



***Final Salute:** Members of the 155th Air Refueling Wing salute one of the unit's KC-135R Stratotankers, July 24, at the Nebraska National Guard air base in Lincoln, Neb. The salute was part of a flight honoring Tech. Sgt. Mark Zordel, a crew chief with the 155th Maintenance Squadron who unexpectedly passed away July 23. Zordel was a respected member of the Nebraska Air National Guard where he had served for nearly 17 years.*



***New Leadership:** Brig. Gen. Jon Fago, Nebraska Air National Guard assistant adjutant general-Air, Col. Keith Schell and Col. James "Bob" Stevenson Jr. March past a Nebraska Air National Guard color guard during the Aug. 2 wing change of command ceremony.*

## 2015 GOALS

- Maintain 102 percent manning through a concerted effort to:
  - \* Keep pipeline recruits flowing;
  - \* Retain current members;
  - \* Limit cross flow for members not in good standing;
  - \* Obtain technical school training class slots for pipeline and cross training.
- Incorporate Risk Management in all operations through a consistent effort to:
  - \* Make Risk Assessment and Management part of all operations processes;
  - \* Review mishaps and close error chains.
- Improve unit efficiency:
  - \* Through a concerted effort to constantly review operations processes to remove non-value added activities;
  - \* Managers Internal Control and Managers Internal Control Tool Set programs will be reviewed and examined by Commander's Inspection Program teams at least quarterly;
- \* Achieve Highly Effective/Effective Rating Overall and in all sub areas of Unit Effectiveness Inspection CAPSTONE;
- \* Continue and Improve effective use of resources.
- Meet all Higher Headquarters Deployment Taskings with zero deficiencies in reporting instructions.
- Maintain diligence on force protection issues:
  - \* Continue efforts to partner with outside security agencies;
  - \* Continue monitoring of intelligence indicators in the local area and specific to the Lincoln Air National Guard Base;
  - \* Concerted efforts to monitor Social Media footprints.
- Increase communication from leadership and maintain/improve morale by continuing to:
  - \* Share all available information with all members when able;
  - \* Tell the Nebraska Air National Guard Story to our members and community;
  - \* Inspire pride in service and encourage member growth/development.

# NEBRASKA EMERGENCY MANAGEMENT AGENCY (NEMA)



## Director

*Maj. Gen. Daryl L. Bobac*

## Assistant Director

*Bryan Tuma*

## Location

*Lincoln, Nebraska*

## Mission

*The Nebraska Emergency Management Agency is charged by state statute to reduce the vulnerabilities of the people and communities of Nebraska from damage, injury and loss of life and property resulting from natural, technological or man-made disasters and emergencies. The agency works with local emergency managers, other state agencies, federal partners, disaster relief agencies and nongovernment organizations to respond to disasters and emergencies in Nebraska.*



*Preparedness Training: Members of the Nebraska Emergency Management Agency staff participate in Situation Unit Leader training at the Joint Force Headquarters in Lincoln, Neb.*

## 2014 ACCOMPLISHMENTS

- Led a successful response to three federally-declared disasters in 2014 which included an additional state declared disaster. The public assistance staff closed out three older disasters during 2014 and expects to close out three other disasters in January 2015.
  - Received positive preliminary feedback on re-assessment by the Emergency Management Accreditation Program (EMAP) in November. NEMA first received accreditation in 2009, and must reapply every five years. To achieve re-accreditation, NEMA documented compliance with a set of 64 industry recognized standards and underwent a peer review assessment by EMAP trained assessors. The Nebraska program received a “yes” for compliance in all categories and its results were forwarded to the EMAP Program Review Committee, which will make a recommendation to the EMAP Commission for final action.
  - Nebraska joined the Great Plains Interstate Fire Compact, which includes Colorado, North Dakota, South Dakota, and Wyoming. The compact shares personnel and resources when needed in the event of a wildfire.
- NEMA planners worked with local emergency management directors to update Local Emergency Operation Plans (LEOPs) for 19 of the state’s 93 counties.
  - NEMA recorded positive results from its first Hostile Action-Based (HAB) exercise with the Cooper Nuclear Power Station in 2014. No deficiencies were noted nor did NEMA have any areas requiring corrective action (ARCs).
  - Bryan Tuma joined NEMA in late June as the assistant director. Bryan previously served as superintendent of the Nebraska State Patrol and had to hit the ground running as he joined the agency shortly after three federal-declared disasters occurred in May and June.

## MAJOR GOALS MOVING FORWARD

- NEMA strives to be a results-orientated, purpose-driven, and focused agency supporting all facets of emergency management within the state of Nebraska. Some of the agency’s goals include:
  - \* Building emergency management capabilities throughout the state;
  - \* Coordinating emergency management information and activities efficiently and effectively;
  - \* Supporting local and state officials in their efforts to protect, prevent, prepare, respond, and recover from emergencies or disasters.





*(Top) **Heading Out:** Members of the Nebraska National Guard's Afghan Agribusiness Development Team No. 4 prepare to head out on a mission in Afghanistan in 2013. The Afghan agribusiness development program was one of many overseas national efforts that Nebraska National Guard Soldiers and Airmen have continued to support nearly continuously since Operation Desert Shield/Desert Storm in 1990.*



*(Right) **Holding Tight:** Sgt. 1st Class Bryce Pryster, 195th Forward Support Company (Special Operations) (Airborne), hugs his son after returning to Omaha on April 11 after a nine-month deployment to Afghanistan.*

## NEBRASKA SOLDIERS, ARMEN CONTINUE DECADES-LONG EFFORTS

Members of the Nebraska Army and Air National Guard have indeed proven their mettle over the past nearly 14 years since the devastating September 11, 2001, terrorist attacks. In fact, members of the Nebraska Army and Air National Guard have been supporting overseas missions almost continuously since Operation Desert Shield/Desert Storm in 1990.

One of the truly unique things about the National Guard is the fact that it has both a state and a federal mission. This means that during normal times, the Nebraska National Guard serves in the state with the governor as its commander-in-chief, making it available for state emergency operations. However, during national emergencies, members of the Guard can be mobilized for federal active duty around the globe.

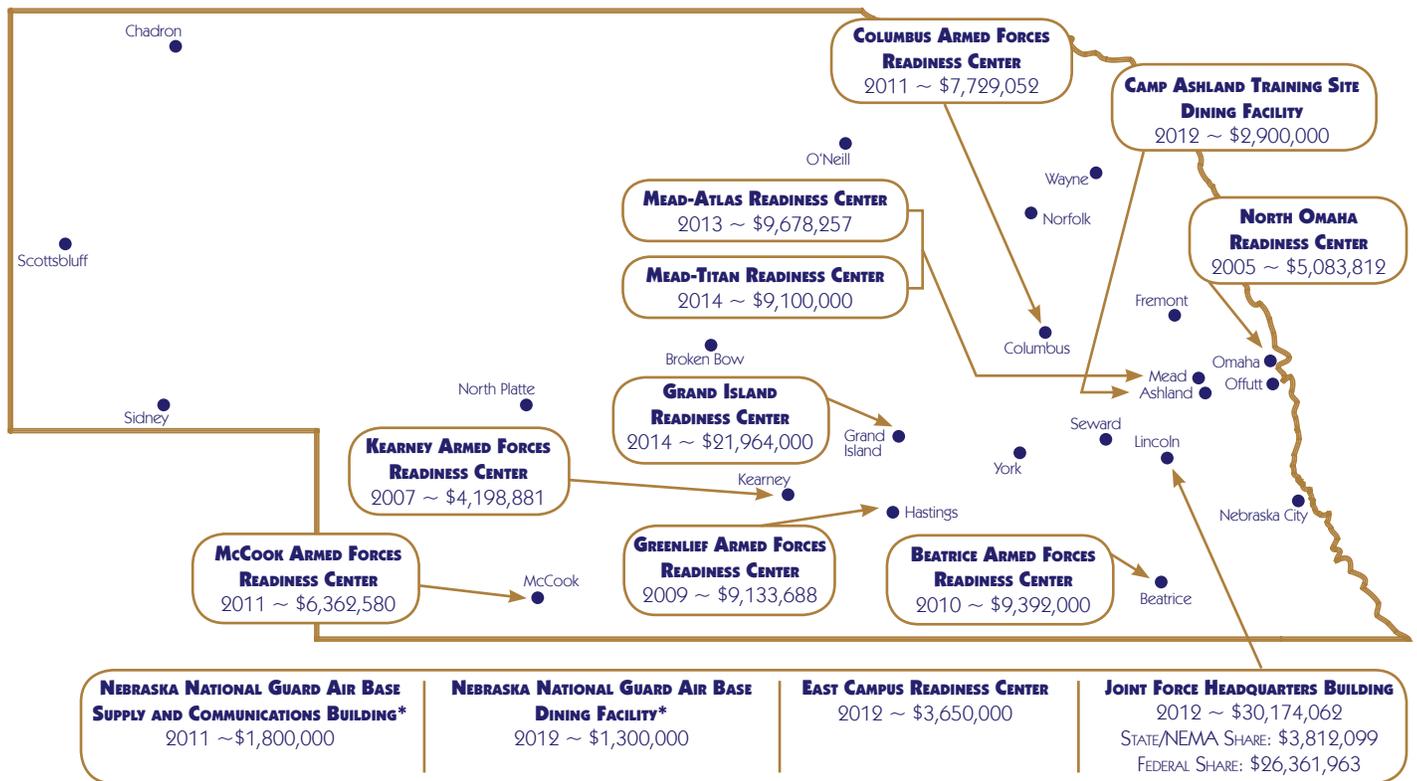
Since 2001, Nebraska National Guard Soldiers and Airmen have filled more than 10,000 mobilization requests, serving in support of such operations as Operation Iraqi Freedom and New Dawn (Iraq), Operation Enduring Freedom (Afghanistan), peacekeeping duty in the former Yugoslavia, the Pacific Tanker Task Force, Operation Odyssey Dawn (Libya), as well as many other national operations and commitments.

2014 was no different. During the past year, two teams from the Nebraska Army National Guard's Omaha-based 195th Forward Support Company (Special Operations) (Airborne) returned home from deployments to the U.S. Central Command area of responsibility, while a third deployed in October on a similar mission. Additionally, 18 members of the Lincoln and Grand Island-based 1-376th Aviation Battalion deployed to the southwest border in Texas in support of the U.S. Border Patrol from June through December.

For the Nebraska Air National Guard, more than 100 members of the Lincoln-based 155th Air Refueling Wing deployed overseas on missions of varying length in support of NATO or U.S. Central Command requirements, while members of the 170th Group continued to provide support to the Active Air Force's 55th Wing at locations around the globe.

Deployments are expected to continue for both the Nebraska Army and Air National Guard into 2015 in support of various operations involving Airmen from the 155th ARW and 170th Group, as well as Soldiers assigned to Nebraska Army Guard's military police and aviation units. The missions are expected to be of varying length.

# CONSTRUCTION UPDATE



Note: All Funds are Federal, unless otherwise noted. Source: Nebraska National Guard Construction and Facility Management Office. \*Source: 155th Civil Engineering Squadron

## BUILDING FOR TOMORROW

The Nebraska Army National Guard added two significant buildings to its state-wide arsenal in 2014 when officials cut the ribbon to officially open new readiness centers at the Mead Training Site and Grand Island in May.

The first to officially open doors was the new \$9.6 million Mead-Titan Readiness Center, which was dedicated on May 21. The 43,563-square-foot center is now the home to the Nebraska Army National Guard's Troop B, 1-134th Cavalry (Reconnaissance and Surveillance), and Detachment 2, 1167th Brigade Support Company. The readiness center sits next door to the Mead-Atlas Readiness Center, which opened in July 2013, on the Mead Training Site near Mead, Nebraska. The facilities allow the Guard Soldiers to literally "walk out their front door and begin training," at the large training site, thus cutting down on lengthy separations from families and employers due to the need to travel to distant training installations.

Approximately 118 full-time and part-time Soldiers train and work in the facility.

Joining the Mead-Titan Readiness Center a week later was the Grand Island Readiness Center, which was dedicated on May 27.



Grand Island's New Readiness Center

The new \$18 million center sits next to the Nebraska Army National Guard's Army Aviation Support Facility No. 2. It will serve as the headquarters for multiple Nebraska Army National Guard aviation units including Headquarters and Headquarters Company, 1-376th Aviation Battalion (Security and Support); Company D, 1-136th Aviation Battalion; Detachment 1, Headquarters and Headquarters Company, 2-135th General Support Aviation Battalion; Company B, 2-135th General Support Aviation Battalion; Detachment 1, Company D, 2-135th General Support Aviation Battalion; Detachment 1, Company E, 2-135th General Support Aviation Battalion; and Detachment 4, 2-135th General Support Aviation Battalion.

Approximately 226 full-time and part-time Soldiers work and train in the facility.



***Building, Maintaining Friendships:***

*Maj. Gen. Daryl Bohac explains the capabilities of the Nebraska National Guard's Joint Operations Center to Maj. Gen. Miroslav Zizka during a State Partnership Program visit to Nebraska in March.*



## CONTINUING TO BUILD AND STRENGTHEN INTERNATIONAL TIES

Since 1993 the Nebraska National Guard, in cooperation with the Texas National Guard, has forged an extensive cooperative relationship with the Czech Republic's Armed Forces through the National Guard's State Partnership Program.

Established more than 20 years ago, the State Partnership Program is designed to enhance a combatant commander's ability to build enduring military-to-military and civil-military relationships that improve long-term international security while building partnership capacity across all levels of society. Through this program, Guard members work with partner militaries to strengthen shared defenses through building partner capacity activities. This is enhanced by the fact that Guard Soldiers and Airmen typically spend the majority of their careers in the same Air National Guard wing or Army National Guard unit, enabling them to develop long-term relationships, trust, and continuity with the State Partnership Program partners.

In the case of Nebraska and Texas, they were matched with the Czech Republic's Armed Forces in 1993 based in part upon the shared cultural backgrounds of these three entities. Since then, numerous National Guard Soldiers and Airmen have traveled to the Czech Republic to train with their counterparts in shared skillsets, while many other Czech service members have traveled to Nebraska and Texas for similar training.

In 2014, this partnership brought three senior leaders from the Czech Armed Forces to Nebraska where they learned more about the unique nature and missions of the Nebraska National Guard while seven members of the Nebraska National Guard traveled to the Czech Republic where they participated in local training during three separate exercises.



***Building Friendships:*** Members of the Nebraska National Guard conduct weapons of mass destruction training with their Czech Republic counterparts in 2014.



***High Adventure:*** A Czech Republic Air Force JAS 39 Gripen flies behind a Nebraska Air National Guard KC-135R Stratotanker during an air refueling training exercise over Slovakia, Sept. 10, 2013.

# COMMUNITY OUTREACH



**Thank You For Your Service:** Maj. Gen. Daryl Bohac, Nebraska adjutant general, thanks De Verne Elroy Bates, a veteran of the 134th Infantry Regiment who fought at St. Lo, France, during World War II during a July 18 commemoration ceremony of the historic battle at the Joint Force Headquarters in Lincoln.



**Honored Artist:** Amanda Laplante, a senior at Raymond Central High School, shows off the artwork that she designed to recognize her community on the Nebraska Air Guard KC-135R Stratotanker, part of a continuing community outreach program conducted by the 155th Air Refueling Wing.



**New Citizens:** The newest American citizens take the oath of citizenship during a naturalization ceremony hosted by the Nebraska National Guard on May 15 at the Joint Force Headquarters in Lincoln.

## CONNECTING WITH THOSE WHO SUPPORT US

One of the things that make the National Guard a unique military organization is that it is tied directly to the local communities through its state mission, unit locations and the fact that, when not on duty, the vast majority of National Guard Soldiers and Airmen live, study and work in their local communities. This bond to the local community is not only a key strength of the National Guard, it is a cherished commodity.

This is definitely the case in Nebraska, where ties to the Cornhusker State's unique landscape, culture and support for the military are the bedrock upon which the Nebraska Military Department, Nebraska National Guard and Nebraska Emergency Management Agency has built and maintained its extraordinary capabilities, commitment to excellence and mission success. However, this organization has also long understood that it cannot take this support for granted, so it has developed a number of community engagement programs designed to both express our appreciation to the greater Nebraska community for its support while also helping us tell our unique Nebraska story.

In 2014, this assistance involved providing significant support to the annual Lincoln National Guard Marathon, which annually attracts more than 12,000 runners (including nearly 200 National

Guard athletes) from across the nation to Nebraska's capital city. The Nebraska National Guard also provided significant assistance to the annual Adjutant General's KFOR "Thunder Run" 5-k and 1-mile races in Lincoln as well as the annual Cornhusker State Games Torch Run and sports festival.

The Nebraska Army National Guard also conducted numerous static displays and participated in community parades while the Nebraska Air National Guard transported more than 50 Nebraskans aboard its KC-135R Stratotanker through its Civic Leader/Educator Orientation Flight Program. Additionally, the Nebraska Emergency Management Agency conducted several community engagement projects, including its annual Severe Weather Awareness Week poster contest and participation in the University of Nebraska Weatherfest.

Finally, one of the culminating events for the year was the Nebraska National Guard's annual Veterans Day Observance effort, during which Nebraska Army and Air National Guardsmen participated in more than 80 separate Veterans Day observances across the state. This support primarily took the form of speeches that were given to civic or school audiences, a concert by the 43rd Army Band, participation in parades and simple visits to the state's assisted living homes.



**Moving Out:** A team of Nebraska National Guard volunteers lift a wheel from a historic 3-inch M1902 field gun, part of a movement of artifacts from the State Arsenal Museum in Lincoln.



**Mood Lighting:** Sunlight shines into the dusty confines of the Seward Armory, currently being renovated to make way for the new Nebraska National Guard museum.



**Heavy Lifting:** A crane prepares to lift an M-4 Sherman Tank from its position located in front of the State Arsenal Museum in Lincoln.

## MUSEUM MOVING TO NEW HOME IN SEWARD, NEBRASKA

The Nebraska National Guard's affiliation with the State Arsenal came to a conclusion in 2014, ending a century-long tie to the building that had served as the Nebraska National Guard Museum since 1981.

Construction on the three-story brick State Arsenal began in 1913, serving as the main repository for National Guard weapons and equipment up until the massive post-World War II armory construction program (1946-1960), which caused the Arsenal to be relegated to storage and then given to the State Fair Board in the 1960s.

In 1981 the building was leased back to the Nebraska Military Department, beginning a 33-year tenure as the Nebraska National Guard Museum that was run by the Nebraska National Guard Historical Society, Inc. The arsenal property then became part of the University of Nebraska-Lincoln's Innovation Campus expansion project, with the Nebraska Military Department's lease running until December 2014.

In January, Maj. Gen. Daryl Bohac announced that a Museum Steering Committee had recommended the Guard Museum's new home be located in the Seward Armory, which had been built in 1956 and had most recently served as the home of Detachment 2, 165th Quartermaster Company, which was scheduled to move to the new Mead Titan Readiness Center near Mead, Nebraska.

This set off a significant construction and move effort. Beginning in the spring of 2014, the Seward Armory began to undergo a major \$2.6 million rehabilitation effort to create new archival storage and display space. At the same time teams of volunteers began moving over 11,000 small artifacts and much larger equipment and vehicles into storage in Seward. The State Arsenal was handed off to the University of Nebraska in December 2014.

Major construction on the Seward Museum is expected to be completed in time for a rededication ceremony on July 4, 2015, with the actual grand opening currently planned for July 4, 2016.

# NEBRASKA MANAGEMENT AGENCY

## ASSISTING NEBRASKANS DURING LONG-TERM RECOVERY OPERATIONS



***Tornado Response:** Twin tornadoes ripped through Stanton County leveling a wide swath through Pilger, Neb., on June 16.*



***On the Job:** Nebraska Emergency Management Agency staff members responded to Beaver Crossing following a May 11 tornado that impacted south central Nebraska.*



***Emergency Response Training:** Training and exercises are an important part of the Nebraska Emergency Management Agency's preparedness role in Nebraska.*

The Nebraska Emergency Management Agency is charged with protecting lives and property of Nebraskans by preparing for, responding to, recovering from and mitigating against disasters, threats, hazards and emergencies. The agency is comprised of four sections: administration, response and recovery, preparedness and technical hazards.

Recovery is an integral part of the Response and Recovery section. The goal is to assist local areas affected by disaster incidents by returning their communities to pre-disaster condition.

As the state's active weather in 2014 showed, the need for active involvement by the state during the long-term recovery process is vital. In 2014, Nebraska saw three new federally-declared disasters including the May 11 severe storms in south central Nebraska, notably Beaver Crossing; the June 14-21 tornadoes, severe storms and flooding in northeast Nebraska, notably Pilger; and the June 1-4 severe storms and hail, notably Blair; and the state declared disaster for the August 31 storm in Dakota City.

The coordination of voluntary resources and personnel during the response phase leads directly into assisting with planning in the recovery phase. A huge emphasis was put on coordinating voluntary organizations and resources, and was demonstrated during this past year's responses to the two major tornado incidents that caused significant damage in Beaver Crossing, Pilger and a large swath of northeastern Nebraska.

Quick and efficient response is NEMA's goal, whether it is for a federal or state declared disaster. Following a disaster, descriptions of the damage and plans for repair are written by Federal Emergency Management Agency project specialists. Once the projects are written and funding obligated, NEMA administers the funding and ensures that proper completion of projects occurs to meet programmatic guidelines.

The coordination and review of the federal disasters projects and the creation of the state disaster projects is ongoing. The review, payment process, inspections and ultimate closeout of the previously declared disasters, continues even while responding to new events.

In the last 50 years, Nebraska has had 58 federally-declared disasters and emergencies, including 26 in the last decade, totaling \$522 million in grants provided to communities for public assistance, and hazard mitigation projects and individual assistance.

Additionally, NEMA administers the Governor's Emergency Fund, which was established to provide assistance to political subdivisions that have suffered from a disaster or emergency. This fund has proved invaluable in assisting local communities as they respond to floods, tornadoes, wildfires, hail, ice and snow storms.

As the Nebraska Military Department enters the New Year, we begin it with thanks to our fellow Nebraskans for their continued faith and investments in their Nebraska National Guard and Nebraska Emergency Management Agency. The work that has been done over the past decades has positioned us well to meet the challenges we believe we will face during the upcoming year and those that follow.

We're very good at we do across the department, whether it be within the Nebraska Army National Guard, Nebraska Air National Guard or Nebraska Emergency Management Agency. There is a lot of excellence here. But, we cannot rest upon that. We must continue to strive to find ways to be even better. That starts with joining with our fellow governmental agencies, private organizations and Nebraskans of all walks to find ways to grow Nebraska.

So, as we begin 2015 and beyond, we start with that goal... growing Nebraska.

For the Nebraska National Guard, our core missions remain unchanged: Providing combat ready forces for combatant commanders while also having capabilities ready for response to natural disasters or other events as called upon by the governor. Beyond that, the Nebraska National Guard must continue to look across the force, both Army and Air, while asking, "What's next?" In other words, we must look for those mission-growth opportunities that will increase our mission diversity and portfolio so that we can remain a highly relevant and engaged National Guard force.

Over the past year, we've identified two major areas of emphasis that we will focus on in 2015: Cyber Protection and increased State Partnership Program participation. As recent incidents have shown, the United States' growing reliance upon its cyberspace capabilities has made this realm an item of crucial importance to our nation's security. Based upon our proximity to both the U.S. Strategic Command Headquarters and significant governmental and corporate cyberspace infrastructure, the Nebraska National Guard is well positioned to play a major role in this emerging national security field.

Additionally, based upon the significant success of the National Guard's State Partnership Program over the past decade-plus, the Nebraska National Guard is continuing to look for ways to maintain and grow our presence in this strategically important program. So, in 2015 and beyond, we will continue to evaluate potential



partner nations as they are identified by National Guard Bureau.

For the Nebraska Emergency Management Agency, one of our focal points will be to find ways to be more efficient with the resources that have been given to us while also looking for effective ways to deliver services and meet the needs of Nebraska's counties, municipalities, cities and citizens.

Again, as we enter 2015, we must continue to innovate and identify mission growth opportunities that will make us a more attractive option for those Americans, particular those leaving active military service whose valuable skills can positively impact Nebraska, both militarily and within private commercial realms.

On behalf of the committed men and women who serve in the ranks of the Nebraska National Guard and Nebraska Emergency Management, we are proud to serve our fellow citizens.

A handwritten signature in blue ink, appearing to read "D. Bohac".

Maj. Gen. Daryl Bohac  
Nebraska Adjutant General and  
Director of the Nebraska Emergency Agency

